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DD/S 65-2050

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4 May 1965

PROCEDURES FOR CRISES OR
TACTICAL SITUATIONS

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MEMORANDUM FOR:

Hank:

I have the following suggestions which I think would improve your draft memorandum outlining procedures for crises or tactical situations:

a. The Office of the Director should advise Deputy Directors when it is decided to go "tactical." (I think that the mechanism would change gears smoothly, but this would ensure uniformity as to when the 24-hour duty officers take their posts, etc.)

b. The Office of the Director should also advise Deputies as to when we revert to "strategic."

c. In recognition of the fact that our responsibilities for the rest of the world must go on during a crisis such as the current situation in the I would suggest that in each situation which requires us to go "tactical", a coordinator be appointed. In the case of the this might well be the Chief, WH Division. It would be his responsibility to ensure that all the actions outlined in your paper and others are taken. The coordinator should be supported by a group to deal with the various procedures referred to in your paper and would as a minimum consist of a representative of the DD/I, DD/P, DD/S, and DD/S&T. Unless someone like a coordinator is appointed, there will be no central place where the lists of language and area specialists, communicators, etc., will be available, and this responsibility will be diffused.

d. I see no problem in principle with your ideas insofar as Support components are concerned. To repeat, however, the rest of the world goes on apace, and our procedure should provide for a special group to handle the isolated crisis situation without demanding the full time of the Director and all the Deputies.

Signed

L. K. White

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downgrading and
declassification

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